

May 11, 2016

VIA ELECTRONIC MAILDerrick Vallance
dvallance@maxuscorp.com**Re: Lower 8.3 Miles of the Lower Passaic River - Record of Decision - Remedial Design**

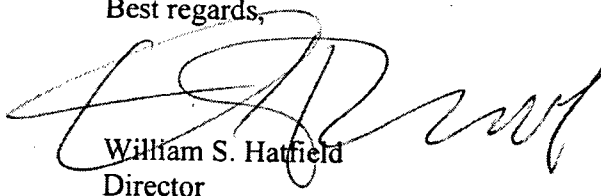
Dear Derrick:

I am in receipt of the letter dated May 9, 2016, requesting the attendance of my client, Givaudan Fragrances Corporation ("Givaudan"), at a meeting in New York City on May 13, 2016 to discuss the Remedial Design ("RD") process for the remedy selected in the March 4, 2016 Record of Decision ("ROD"). As you know, the U.S. Environmental Protection Agency ("EPA") has requested that Occidental Chemical Corporation ("OCC") complete the RD, which may be performed by Maxus Energy Corporation and Tierra Solutions Inc. on behalf of OCC. Please be advised that Givaudan respectfully declines attending the proposed meeting related to EPA's demand that OCC conduct the RD for the lower 8.3 miles of the Lower Passaic River ("LPR").

Givaudan agrees with the position of the EPA in so far as it has determined that OCC is responsible for contamination throughout the LPR, including but not limited to the area to be addressed under the ROD. This position is amply supported by all of the relevant data obtained to date. As such, Givaudan remains resolute that OCC, and OCC alone, is responsible for the RD process.

Thank you.

Best regards,

William S. Hatfield
Director